



MANDARIN ORIENTAL  
THE HOTEL GROUP

# RIGHTS ISSUE

# Rights Issue

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# Rights Issue

- Strong balance sheet important for execution of Group's development strategy, while maintaining the quality of properties
- Enables Group to retire debt and reduce gearing towards levels that prevailed before the Paris acquisition
- Proceeds will be used to fully repay €150 million (US\$180 million) of debt associated with the Group's Paris acquisition, and part repay existing debt in London
- Provides Group with capacity to finance the £85 million (US\$130 million) renovation of London and future investment opportunities
- Fully underwritten by the Group's majority shareholder, Jardine Strategic

# Summary of Rights Issue Terms

• Gross funds to be raised	c.US\$316m
• Closing price on 4 March <sup>(1)</sup>	US\$1.76
• Rights issue terms	1 for 4
• Current shares in issue	1,004m
• New shares to be issued	251m
• Subscription price	US\$1.26
• 24.1% discount to Theoretical Ex-Rights Price (TERP) <sup>(1)</sup>	
• 28.4% discount to closing price on 4 March 2015 <sup>(1)</sup>	
• TERP <sup>(1)</sup>	US\$1.66
• Theoretical nil paid price <sup>(1)</sup>	US\$0.40

Note: <sup>(1)</sup> Based on closing price at 4 March 2015 as quoted on SGX

# Key Dates

- 12 March - Publication of Prospectus
- 30 March - Latest date for trading Nil Paid Rights on Singapore Stock Exchange
- 2 April - Latest date for acceptance and payment for Entitled Depositors
- 2 April - Latest date for trading Nil Paid Rights on London Stock Exchange
- 7 April - Latest date for acceptance and payment for persons who are not Depositors
- 8 April - Announcement of results of rights issue and new shares admitted to trading

# Illustrative Bonus Factor Calculation

## Effect of Rights Issue

- Discounted rights issue is treated as a bonus issue of shares plus an issue of fully paid up shares
- The illustrative bonus factor is used to reflect the bonus element of the issue, i.e. the discounted (below market price) bonus issue of shares via the rights issue
- The historic EPS and DPS are rebased to reflect the bonus factor, and to ensure comparability pre and post rights issue
- Note that after rebasing the historic dividend, the theoretical dividend yield is maintained on the new shareholding

## Calculations

For illustration, assuming last closing price prior to the ex-rights date is equivalent to the reference share price as of 4 March 2015<sup>(1)</sup>:

Reference MOIL share price <sup>(2)</sup>	US\$1.76
TERP	US\$1.66
Illustrative bonus factor <sup>(1)</sup> =	1.060x
<u>EPS restatement</u>	
Historic FY14 adj EPS <sup>(3)</sup>	9.63¢
Illustrative bonus factor <sup>(1)</sup>	1.060x
Rebased FY14 adj EPS	9.08¢
<u>Dividend restatement</u>	
Historic FY14 DPS	7.00¢
Illustrative bonus factor <sup>(1)</sup>	1.060x
Rebased FY14 adj DPS	6.60¢

Note: <sup>(1)</sup> Final bonus factor calculation to be based on last closing price pre the ex-rights date. <sup>(2)</sup> Based on closing price at 4 March 2015 as quoted on SGX. <sup>(3)</sup> Adjusted fully diluted EPS