

# Operating Summary



There are 33 hotels in the Group's portfolio and the operating summary includes hotels in which the Group has an equity interest.

	Ownership (%)	Number of Rooms	YTD June 2020			YTD June 2019		
			Occupancy <sup>1</sup> (%)	Average Room Rate (US\$)	RevPAR (US\$)	Occupancy <sup>1</sup> (%)	Average Room Rate (US\$)	RevPAR (US\$)
<b>ASIA</b>								
Mandarin Oriental, Hong Kong	100.0	499	10.4	423	44	75.9	479	364
Mandarin Oriental, Tokyo <sup>2</sup>	100.0	179	41.3	609	251	79.8	692	552
Mandarin Oriental, Jakarta	96.9	272	20.7	107	22	45.1	132	60
Mandarin Oriental, Singapore	50.0	527	21.5	328	70	83.2	303	252
Mandarin Oriental, Bangkok	47.6	331	11.0	751	83	22.9	600	137
Mandarin Oriental, Kuala Lumpur	25.0	629	24.2	141	34	60.4	157	95
<b>EUROPE</b>								
Mandarin Oriental Hyde Park, London <sup>3</sup>	100.0	181	48.1	1,022	492	54.1	1,167	631
Mandarin Oriental, Munich <sup>4</sup>	100.0	73	58.6	884	518	69.8	821	573
Mandarin Oriental, Paris <sup>4</sup>	100.0	135	35.8	975	349	53.8	968	521
Mandarin Oriental, Geneva <sup>5</sup>	92.6	181	34.7	516	179	60.9	596	363
Mandarin Oriental Ritz, Madrid <sup>6</sup>	50.0	153	N/A	N/A	N/A	N/A	N/A	N/A
<b>AMERICA</b>								
Mandarin Oriental, Boston <sup>7</sup>	100.0	148	28.1	570	160	66.5	633	421
Mandarin Oriental, Washington D.C. <sup>7</sup>	100.0	373	46.0	274	126	67.9	339	230
Mandarin Oriental, New York <sup>7</sup>	25.0	244	50.0	755	377	73.4	928	681
Mandarin Oriental, Miami <sup>7</sup>	25.0	326	74.3	563	418	80.1	405	324

<sup>1</sup> Occupancy is calculated based on the number of occupied rooms out of the total number of available rooms in which the hotel is in operation during the period.

<sup>2</sup> Mandarin Oriental, Tokyo closed from 9th April 2020 due to the COVID-19 pandemic.

<sup>3</sup> Mandarin Oriental Hyde Park, London closed from 31st March 2020 due to the COVID-19 pandemic.

<sup>4</sup> Mandarin Oriental, Munich and Paris closed from 27th March 2020 due to the COVID-19 pandemic.

<sup>5</sup> Mandarin Oriental, Geneva closed between 27th March and 15th June 2020 due to the COVID-19 pandemic.

<sup>6</sup> Mandarin Oriental Ritz, Madrid closed since 28th February 2018 for restoration.

<sup>7</sup> Mandarin Oriental, Boston, Washington D.C., New York, and Miami all closed from 26th March 2020 due to the COVID-19 pandemic.