

Operating Summary



There are 31 hotels in operation, but the operating summary includes only hotels in which the Group has an equity interest.

	Ownership (%)	Number of Rooms	YTD June 2018			YTD June 2017		
			Occupancy (%)	Average Room Rate (US\$)	RevPAR (US\$)	Occupancy (%)	Average Room Rate (US\$)	RevPAR (US\$)
ASIA								
Mandarin Oriental, Hong Kong	100.0	501	76.9	490	377	69.7	466	325
The Excelsior, Hong Kong	100.0	869	82.3	204	168	73.4	192	141
Mandarin Oriental, Tokyo	100.0	179	79.5	649	516	79.0	600	474
Mandarin Oriental, Jakarta	96.9	272	45.0	144	65	41.3	158	65
Mandarin Oriental, Singapore	50.0	527	83.4	307	256	81.8	272	222
Mandarin Oriental, Bangkok	47.6	368	50.3	441	222	50.5	387	195
Mandarin Oriental, Kuala Lumpur	25.0	630	50.2	186	93	50.2	151	76
EUROPE								
Mandarin Oriental Hyde Park, London ¹	100.0	181	33.3	857	285	30.8	723	223
Mandarin Oriental, Munich	100.0	73	69.8	869	607	72.3	782	566
Mandarin Oriental, Paris	100.0	138	55.7	1,083	603	46.2	991	458
Mandarin Oriental, Geneva	92.6	181	62.9	602	379	63.2	585	370
Hotel Ritz, Madrid ²	50.0	162	47.7	389	185	57.0	325	185
AMERICA								
Mandarin Oriental, Boston	100.0	148	64.7	588	380	68.9	596	411
Mandarin Oriental, Washington D.C.	83.6	373	65.9	362	239	64.9	377	245
Mandarin Oriental, New York	25.0	244	75.3	873	657	69.2	855	592
Mandarin Oriental, Miami	25.0	326	75.1	402	302	73.3	377	276

¹ Mandarin Oriental Hyde Park, London closed on 6th June 2018 following a fire.

² Hotel Ritz, Madrid closed on 28th February 2018 for restoration.

* All operating statistics referenced above are on a like-for-like basis, unless otherwise stated. In the case of Hotel Ritz, Madrid and Mandarin Oriental Hyde Park, London, the operating statistics are calculated up to the date of each hotel's temporary closure in 2018.