

# Operating Summary



There are 30 hotels in operation, but the operating summary includes only hotels in which the Group has an equity interest.

	YTD June 2017					YTD June 2016		
	Ownership (%)	Number of Rooms	Occupancy (%)	Average Room Rate (US\$)	RevPAR (US\$)	Occupancy (%)	Average Room Rate (US\$)	RevPAR (US\$)
<b>ASIA-PACIFIC</b>								
Mandarin Oriental, Hong Kong	100.0	501	69.7	466	325	63.1	511	322
The Excelsior, Hong Kong	100.0	869	73.4	192	141	70.7	195	138
Mandarin Oriental, Tokyo	100.0	179	79.0	600	474	77.4	590	456
Mandarin Oriental, Jakarta	96.9	272	41.3	158	65	45.1	183	83
Mandarin Oriental, Singapore	50.0	527	81.8	272	222	79.4	270	214
Mandarin Oriental, Bangkok	47.6	368	50.5	387	195	47.4	372	176
Mandarin Oriental, Kuala Lumpur	25.0	630	50.2	151	76	45.2	170	77
<b>EUROPE, MIDDLE EAST AND NORTH AFRICA</b>								
Mandarin Oriental Hyde Park, London	100.0	193	30.8	732	225	74.0	711	526
Mandarin Oriental, Munich	100.0	73	72.3	782	566	63.2	843	532
Mandarin Oriental, Paris	100.0	138	46.2	991	458	47.2	976	461
Mandarin Oriental, Geneva	92.6	189	63.2	585	370	54.4	638	347
Hotel Ritz, Madrid	50.0	162	72.1	378	272	67.9	358	243
<b>AMERICA</b>								
Mandarin Oriental, Boston	100.0	148	68.9	596	411	63.3	562	356
Mandarin Oriental, Washington D.C.	83.6	373	64.9	377	245	58.8	330	194
Mandarin Oriental, New York	25.0	244	69.2	855	592	74.0	890	659
Mandarin Oriental, Miami	25.0	326	73.3	377	276	77.2	409	315