

Operating Summary



The operating summary includes only hotels in which the Group has an equity interest and were fully operational throughout both periods. Including management contracts, the Group operates 28 hotels in total.

			YTD June 2014			YTD June 2015		
	Ownership (%)	Number of Rooms	Occupancy (%)	Average Room Rate (US\$)	RevPAR (US\$)	Occupancy (%)	Average Room Rate (US\$)	RevPAR (US\$)
ASIA								
Mandarin Oriental, Hong Kong	100.0	501	69.7	552	385	66.9	517	345
The Excelsior, Hong Kong	100.0	884	86.2	219	189	74.8	195	146
Mandarin Oriental, Tokyo	100.0	178	73.8	530	391	78.3	529	414
Mandarin Oriental, Jakarta	96.9	272	59.6	188	112	57.4	197	113
Mandarin Oriental, Singapore	50.0	527	82.2	310	255	77.4	272	211
Mandarin Oriental, Bangkok	44.9	374	38.2	390	149	50.7	354	179
Mandarin Oriental, Kuala Lumpur*	25.0	632	65.3	202	132	43.6	174	76
EUROPE, MIDDLE EAST AND NORTH AFRICA								
Mandarin Oriental Hyde Park, London	100.0	194	72.5	822	596	80.3	785	630
Mandarin Oriental, Munich*	100.0	73	70.0	936	655	53.6	724	388
Mandarin Oriental, Paris	100.0	138	67.6	1,358	917	54.8	1,149	629
Mandarin Oriental, Geneva	92.6	189	58.2	733	427	56.1	683	383
THE AMERICAS								
Mandarin Oriental, Washington D.C.	80.0	397	59.9	315	189	62.2	335	209
Mandarin Oriental, New York*	25.0	244	73.2	893	654	64.3	884	568
Mandarin Oriental, Miami	25.0	326	72.9	409	298	76.3	426	325

* First half 2015 performance impacted by ongoing renovations.