

Operating Summary



There are 40 hotels in the Group's portfolio and the operating summary includes hotels in which the Group has an equity interest.

	YTD June 2024					YTD June 2023		
	Ownership (%)	Number of Rooms	Occupancy ¹ (%)	Average Room Rate (US\$)	RevPAR (US\$)	Occupancy ¹ (%)	Average Room Rate (US\$)	RevPAR (US\$)
ASIA								
Mandarin Oriental, Hong Kong	100.0	447	63.7	507	323	56.6	486	275
Mandarin Oriental, Tokyo	100.0	179	77.9	901	289	72.3	843	609
Mandarin Oriental, Singapore	50.0	527	55.1	529	289	22.7	395	90
Mandarin Oriental, Bangkok	47.6	331	52.4	563	295	51.1	571	292
Mandarin Oriental, Kuala Lumpur	25.0	629	55.4	213	118	48.8	201	98
EUROPE								
Mandarin Oriental Hyde Park, London	100.0	181	60.4	1,415	885	66.4	1,368	909
Mandarin Oriental, Munich	100.0	73	62.2	1,104	687	62.2	1,057	658
Mandarin Oriental, Geneva	100.0	178	63.9	769	491	66.8	745	498
Mandarin Oriental Ritz, Madrid	50.0	153	57.8	1,146	662	52.0	1,134	590
AMERICA								
Mandarin Oriental, Boston	100.0	148	58.7	696	409	59.5	673	400
Mandarin Oriental, New York	25.1	244	72.5	1,052	763	69.9	1,015	709
Mandarin Oriental, Miami	25.0	326	62.9	574	361	64.1	630	404

¹ Occupancy is calculated based on the number of occupied rooms out of the total number of available rooms in which the hotel is in operation during the period.

Development Portfolio



Our development pipeline includes 28 hotels and 15 *Residences at Mandarin Oriental*.

Asia

Mandarin Oriental, Bai Nom

A new resort with branded residences in Phu Yen province, Vietnam offering 72 suites and villas, including 25 *Residences*. The property will spread out across a 29-hectare site with guest accommodation located directly on the beach and dotted through the hills.

Mandarin Oriental, Bali

This exclusive resort set to open in 2026 will offer 110 luxurious suites and villas in addition to 68 *Residences*, located on the picturesque Bukit Peninsula. Designed to provide unparalleled experiences, the resort will feature exceptional dining options, a signature wellness centre, and access to pristine beaches.

Mandarin Oriental Qianmen, Beijing

42 courtyard suites located in a traditional hutong quarter, providing a rare opportunity to experience living in an authentic Beijing residential district, close to Tiananmen Square.

Mandarin Oriental Tianfu, Chengdu

A 267-room hotel located in Tianfu, a modern business district south of Chengdu, the capital city of Szechuan province in China.

Mandarin Oriental, Da Nang

A luxury waterfront resort comprising 60 villas and 22 *Residences*, ideally located on a spectacular beach in one of Vietnam's most popular leisure destinations.

Mandarin Oriental, Hangzhou

A 194-room hotel in the new Westlake 66 luxury commercial and retail complex, located close to the West Lake, a UNESCO World Heritage Site and one of China's primary leisure destinations, with easy access to the city's principal business hubs.

Mandarin Oriental, Makati

A 275-room hotel located within the Ayala Triangle in Manila's central business district of Makati.

Mandarin Oriental, Maldives

A picturesque private island resort comprising 120 stand-alone villas, including 10 *Residences*, with panoramic views of the Indian Ocean.

Mandarin Oriental, Nanjing

A 95-room hotel located in a premier mixed-use development on the Qinhuai River, in close proximity to historic landmarks including the Gate of China, which forms part of one of the longest ancient city walls in the world.

Mandarin Oriental, Phuket

A 105-room beachfront resort located on the island's west coast in picturesque Laem Singh Bay on Millionaire's Mile, with panoramic views of the Andaman Sea.

Mandarin Oriental, Saigon

A 228-room hotel located in a mixed-use development in the heart of Ho Chi Minh City, close to key landmarks.

Mandarin Oriental, Setouchi

A collection of three unique boutique properties, branded as Mandarin Oriental, Setouchi. These resorts, totalling 114 rooms, are nestled strategically around the captivating Seto Inland Sea. Each of the trio embodies its distinct character, environment, and purposefully curated experiences.

Europe, the Middle East and Africa

Mandarin Oriental, Athens

A new hotel and accompanying residences on the Athenian coastline. The beach front development will comprise of 123 rooms and suites in addition to 17 *Residences*. The development is within easy reach of the city's famous attractions.

Mandarin Oriental Gellert, Budapest

A re-branding of the historic Gellert Hotel in Budapest, currently closed for renovation. This 143-room Art Nouveau architectural gem is located on the Buda side of the city and just a short walk to the Liberty Bridge, connecting Buda with Pest.

Mandarin Oriental Shepherd, Cairo

A re-branding of the celebrated Shepherd Hotel in Downtown Cairo, currently closed for renovation. This 269-room property is a heritage landmark in the city, with stunning views of the Nile and Gezira island.

Mandarin Oriental Cristallo, Cortina

A re-branding of the historic Hotel Cristallo in Cortina d'Ampezzo, Italy, which will re-open as Mandarin Oriental Cristallo, Cortina, after a comprehensive renovation. This 84-room historic hotel enjoys impressive views of the Dolomites and will be the Group's first alpine resort.

Mandarin Oriental Downtown, Dubai

A 259-room hotel and 266 *Residences*, located on Sheikh Zayed Road, with views over downtown Dubai and direct access to the area's business and leisure attractions.

Development Portfolio *Continued*

Europe, the Middle East and Africa *continued*

Mandarin Oriental Residences, Etiler

320 luxurious *Residences* located within three standalone towers in the prestigious Etiler district of Istanbul.

Mandarin Oriental, Kuwait

A new 169-room hotel in the heart of the financial district of Kuwait City. Located in an iconic 80-storey tower, the property is designed by the award-winning architects, Foster + Partners.

Mandarin Oriental Bankside, London

A contemporary standalone property, expected to have 171 guestrooms and 70 *Residences*. Situated on London's South Bank and perfectly positioned to access both the City of London and the West End.

Mandarin Oriental Residences, Madrid

A new development in the heart of Madrid, located on the intersection of Hermosilla Street and Nuñez de Balboa Street will feature 30 exceptional *Residences*.

Mandarin Oriental Punta Negra, Mallorca

A new beach resort in one of the most sought-after locations on the island of Mallorca, occupying an iconic peninsula. Surrounded by natural beauty, the resort spreads over 3 hectares and offers 131 guestrooms, suites and bungalows just steps from the waterfront.

Mandarin Oriental, Porto Cervo

A new 83-room hotel located in the north-east of Sardinia, in the heart of Costa Smeralda. The hotel will offer a perfect blend of accessibility and seclusion, providing breathtaking views and access to a private beach.

Mandarin Oriental, Rome

Nestled within ten historic 19th-century villas, originally built as residences for affluent Romans, this upcoming property offers a serene escape in the heart of the city. Set to open in 2026, the villas are surrounded by lush, landscaped gardens and will feature 108 elegantly designed guestrooms and suites.

Mandarin Oriental, Tel Aviv

A 226-room hotel and 230 *Residences*, in an unrivalled waterfront location overlooking one of the city's pristine beaches.

Mandarin Oriental, Vienna

A 138-room hotel and 25 *Residences*, housed in a heritage building within the Ringstrasse in District One of Vienna, within easy walking distance of the city's major attractions.

America

Mandarin Oriental, Boca Raton

A 163-room hotel and 88 *Residences*, part of a mixed-use complex, surrounded by Boca Raton's most affluent, residential neighbourhoods and a short walk from miles of pristine beaches.

Mandarin Oriental, Grand Cayman

A 92-room beachfront resort and 89 *Residences*, situated on 67 acres at St James Point, on the southern shore of the island.

Mandarin Oriental, Honolulu

A luxury 125-room hotel and 99 *Residences*, located on the Hawaiian island of Oahu, in the heart of the Ala Moana District.

Mandarin Oriental, Miami

A new Mandarin Oriental hotel and branded residences in Brickell Key, Miami one of the city's most prestigious neighbourhoods. Set to open in 2030, the property will feature 121 guestrooms and 94 *Residences*, as well as a stand alone tower with 228 *Residences*.

Opening dates are determined by each project's owner/developer. All of the above projects will be managed by Mandarin Oriental Hotel Group with no equity investment from the Group.

Room numbers reflect the latest estimate from each project's owner/developer, and may therefore differ from the original announcements and the final number once the project is completed.