

Operating Summary



There are 36 hotels in the Group's portfolio and the operating summary includes hotels in which the Group has an equity interest.

	Ownership (%)	Number of Rooms	YTD June 2022			YTD June 2021		
			Occupancy ¹ (%)	Average Room Rate (US\$)	RevPAR (US\$)	Occupancy ¹ (%)	Average Room Rate (US\$)	RevPAR (US\$)
ASIA								
Mandarin Oriental, Hong Kong	100.0	494	22.0	301	66	27.3	307	84
Mandarin Oriental, Tokyo	100.0	179	37.5	382	143	21.4	444	95
Mandarin Oriental, Jakarta	96.9	272	51.1	117	60	47.7	79	38
Mandarin Oriental, Singapore	50.0	527	37.0	332	123	19.7	197	39
Mandarin Oriental, Bangkok	47.6	331	19.9	460	92	8.4	260	22
Mandarin Oriental, Kuala Lumpur	25.0	629	32.1	159	51	14.0	132	18
EUROPE								
Mandarin Oriental Hyde Park, London	100.0	181	55.1	1,345	741	13.7	1,111	152
Mandarin Oriental, Munich	100.0	73	56.7	933	528	15.3	855	131
Mandarin Oriental, Paris	100.0	135	53.2	1,251	666	12.7	948	120
Mandarin Oriental, Geneva	100.0	178	53.1	644	342	19.5	543	106
Mandarin Oriental Ritz, Madrid ²	50.0	153	41.7	1,134	473	21.5	1,057	228
AMERICA								
Mandarin Oriental, Boston	100.0	148	48.0	734	352	24.1	600	145
Mandarin Oriental, Washington D.C.	100.0	373	48.7	417	203	18.0	326	59
Mandarin Oriental, New York ³	25.0	244	67.1	1,007	676	40.7	914	372
Mandarin Oriental, Miami	25.0	326	61.6	643	396	54.6	526	287

¹ Occupancy is calculated based on the number of occupied rooms out of the total number of available rooms in which the hotel is in operation during the period.

² Mandarin Oriental Ritz, Madrid closed for restoration on 28th February 2018 and re-opened on 15th April 2021.

³ Mandarin Oriental, New York closed between 26th March 2020 and 31st March 2021 due to the COVID-19 pandemic.

Development Portfolio



The following 22 hotels and 14 *Residences at Mandarin Oriental* are expected to open in the next five years.

Asia

Mandarin Oriental Qianmen, Beijing

72 courtyard suites located in a traditional hutong quarter, providing a rare opportunity to experience living in an authentic Beijing residential district, close to Tiananmen Square.

Mandarin Oriental, Da Nang

A luxury waterfront resort comprising 69 villas and 18 *Residences at Mandarin Oriental*, ideally located on a spectacular beach in one of Vietnam's most popular leisure destinations.

Mandarin Oriental, Hangzhou

A 194-room hotel in the new Westlake 66 luxury commercial and retail complex, located close to the West Lake, a UNESCO World Heritage Site and one of China's primary leisure destinations, with easy access to the city's principal business hubs.

Mandarin Oriental, Makati

A 275-room hotel located within the Ayala Triangle in Manila's central business district of Makati.

Mandarin Oriental, Maldives

A picturesque private island resort comprising 120 stand-alone villas, including 10 branded *Residences at Mandarin Oriental*, with panoramic views of the Indian Ocean.

Mandarin Oriental, Nanjing

A 106-room hotel located in a premier mixed-use development on the Qinhuai River, in close proximity to historic landmarks including the Gate of China, which forms part of one of the longest ancient city walls in the world.

Mandarin Oriental, Phuket

A 105-room beachfront resort located on the island's west coast in picturesque Laem Singh Bay on Millionaire's Mile, with panoramic views of the Andaman Sea.

Mandarin Oriental, Saigon

A 228-room hotel located in a mixed-use development in the heart of Ho Chi Minh City, close to key landmarks.

Europe, Middle East and Africa

Mandarin Oriental Residences, Barcelona

34 luxury residences housed in a 20-storey tower, in a prime location a short walk from Mandarin Oriental, Barcelona.

Mandarin Oriental Shepherd, Cairo

A re-branding of the celebrated Shepherd Hotel in Downtown Cairo, currently closed for renovation. This 188-room and 88-suite property is a heritage landmark in the city, with stunning views of the Nile and Gezira island.

Mandarin Oriental Cristallo, Cortina

A re-branding of the historic Hotel Cristallo in Cortina d'Ampezzo, Italy, which will re-open as Mandarin Oriental Cristallo, Cortina, in the summer of 2025 after a comprehensive renovation. This 83-room historic hotel enjoys impressive views of the Dolomites and will be the Group's first alpine resort.

Mandarin Oriental, Costa Navarino

A stunning 99-villa beachfront resort in Greece, located on the southwest coast of the Peloponnese, one of the most breath-taking landscapes in the Mediterranean.

Mandarin Oriental Downtown, Dubai

A 259-room hotel and 266 *Residences at Mandarin Oriental*, located on Sheikh Zayed Road, with views over downtown Dubai and direct access to the area's business and leisure attractions.

Mandarin Oriental Etiler, Istanbul

A 158-room hotel and 251 luxurious *Residences at Mandarin Oriental*, located within three standalone towers in the prestigious Etiler district of Istanbul.

Mandarin Oriental Mayfair, London

A 50-room boutique hotel and 80 *Residences at Mandarin Oriental*, located on Hanover Square in the heart of London's Mayfair district.

Mandarin Oriental Palace, Luzern

A re-branding of the iconic Hotel Palace Luzern, currently closed for renovation. This 136-room hotel is located on the shores of Lake Lucerne, with excellent lake and mountain views.

Mandarin Oriental, Muscat

A 150-room resort and 150 *Residences at Mandarin Oriental*, located on the beach in a prime city location, with views over the Arabian Sea.

Development Portfolio *Continued*

Europe, Middle East and Africa *continued*

Mandarin Oriental, Tel Aviv

A 225-room hotel and 231 *Residences at Mandarin Oriental*, in an unrivalled waterfront location overlooking one of the city's pristine beaches.

Mandarin Oriental, Vienna

A 151-room hotel and 17 *Residences at Mandarin Oriental*, housed in a heritage building within the Ringstrasse in District One of Vienna, within easy walking distance of the city's major attractions.

Mandarin Oriental Savoy, Zurich

A re-branding of the historic Savoy Baur en Ville, currently closed for renovation. This 80-room hotel is situated within the main business centre, close to the city's leisure attractions and a short walk from Lake Zurich.

America

Mandarin Oriental, Boca Raton

A 163-room hotel and 88 *Residences at Mandarin Oriental*, part of a mixed-use complex, surrounded by Boca Raton's most affluent, residential neighbourhoods and a short walk from miles of pristine beaches.

Mandarin Oriental, Grand Cayman

A 100-room beachfront resort and 89 branded *Residences at Mandarin Oriental*, situated on 67 acres at St James Point, on the southern shore of the island.

Mandarin Oriental, Honolulu

A luxury 125-room hotel and 99 *Residences at Mandarin Oriental*, located on the Hawaiian island of Oahu, in the heart of the Ala Moana District.

Mandarin Oriental Residences, Beverly Hills

54 elegantly-appointed residences centrally located in a sleek mid-rise property close to Rodeo Drive's renowned shopping and entertainment choices.

Mandarin Oriental Residences, Fifth Avenue

69 luxurious residences located on Fifth Avenue New York, housed in an elegant 1920's building on the corner of Fifth Avenue and 54th Street.

Opening dates are determined by each project's owner/developer. All of the above projects will be managed by Mandarin Oriental Hotel Group with no equity investment from the Group.

Room numbers reflect the latest estimate from each project's owner/developer, and may therefore differ from the original announcements and the final number once the project is completed.