

Operating Summary



There are 29 hotels in operation, but the operating summary includes only hotels in which the Group has an equity interest and were operating throughout 2013.

	YTD June 2012					YTD June 2013		
	Ownership (%)	Number of Rooms	Occupancy (%)	Average Room Rate (US\$)	RevPAR (US\$)	Occupancy (%)	Average Room Rate (US\$)	RevPAR (US\$)
ASIA								
Mandarin Oriental, Hong Kong	100.0	501	69.0	480	331	70.2	471	331
The Excelsior, Hong Kong	100.0	884	87.6	193	169	87.7	190	167
Mandarin Oriental, Tokyo*	100.0	178	57.0	577	329	73.2	499	365
Mandarin Oriental, Jakarta	96.9	272	62.4	178	111	63.3	192	122
Mandarin Oriental, Manila	96.2	442	70.3	116	82	71.1	117	83
Mandarin Oriental, Singapore	50.0	527	85.3	281	240	83.3	283	236
Mandarin Oriental, Bangkok	44.9	393	55.1	329	181	51.6	391	202
Mandarin Oriental, Kuala Lumpur	25.0	632	68.2	203	138	62.6	207	130
EUROPE								
Mandarin Oriental Hyde Park, London	100.0	194	75.2	821	617	77.6	809	628
Mandarin Oriental, Munich	100.0	73	70.4	776	546	74.3	919	683
Mandarin Oriental, Paris†	100.0	138	49.5	1,138	563	63.6	1,230	782
Mandarin Oriental, Geneva	92.6	197	55.4	743	412	52.4	734	385
THE AMERICAS								
Mandarin Oriental, Washington D.C.	80.0	397	61.9	308	191	63.0	341	215
Mandarin Oriental, New York	25.0	243	66.1	823	544	72.5	857	621
Mandarin Oriental, Miami	25.0	326	70.8	382	270	75.3	392	295

RevPAR = Revenue Per Available Room

* Operated by the Group under long-term lease

† 100% ownership with effect from 8 February 2013 (previously operated by the Group under long-term lease)