

Operating Summary



There are 28 hotels in operation, but the operating summary includes only hotels in which the Group has an equity interest and were operating throughout 2012.

	YTD June 2011					YTD June 2012		
	Ownership (%)	Number of Rooms	Occupancy (%)	Average Room Rate (US\$)	RevPAR (US\$)	Occupancy (%)	Average Room Rate (US\$)	RevPAR (US\$)
ASIA								
Mandarin Oriental, Hong Kong	100.0	501	70.5	465	328	69.0	480	331
The Excelsior, Hong Kong	100.0	884	87.0	189	164	87.6	193	169
Mandarin Oriental, Tokyo*	100.0	178	41.6	554	230	57.0	577	329
Mandarin Oriental, Jakarta	96.9	272	57.3	155	89	62.4	178	111
Mandarin Oriental, Manila	96.2	442	73.2	112	82	70.3	116	82
Mandarin Oriental, Singapore	50.0	527	76.8	266	204	85.3	281	240
Mandarin Oriental, Bangkok	44.9	393	50.5	339	171	55.1	329	181
Mandarin Oriental, Kuala Lumpur	25.0	632	64.8	189	122	68.2	203	138
EUROPE								
Mandarin Oriental Hyde Park, London	100.0	194	79.0	858	678	75.2	821	617
Mandarin Oriental, Paris*	100.0	138	N/A	N/A	N/A	49.5	1,138	563
Mandarin Oriental, Munich	100.0	73	78.5	703	552	70.4	776	546
Mandarin Oriental, Geneva	92.6	174	57.3	822	471	55.4	743	412
THE AMERICAS								
Mandarin Oriental, Washington D.C.	80.0	400	65.8	301	198	61.9	308	191
Mandarin Oriental, New York	25.0	248	68.6	811	556	66.1	823	544
Mandarin Oriental, Miami	25.0	326	77.9	333	259	70.8	382	270

RevPAR = Revenue Per Available Room

¹ Mandarin Oriental, Paris opened on 28th June 2011. YTD June 2011 is therefore not applicable.

* Operated by the Group under long-term leases.