

Operating Summary



There are 26 hotels in operation, but the operating summary includes only hotels in which the Group has a significant equity interest.

				YTD June 2009			YTD June 2010	
	Ownership (%)	Number of Rooms	Occupancy (%)	Average Room Rate (US\$)	RevPAR (US\$)	Occupancy (%)	Average Room Rate (US\$)	RevPAR (US\$)
ASIA								
Mandarin Oriental, Hong Kong	100.0	501	48.6	379	184	63.5	424	269
The Excelsior, Hong Kong	100.0	886	67.6	156	105	83.9	163	137
Mandarin Oriental, Tokyo	100.0	179	50.2	511	257	62.5	513	321
Mandarin Oriental, Jakarta	96.9	272	N/A	N/A	N/A ¹	40.3	143	58
Mandarin Oriental, Manila	96.2	442	62.0	97	60	74.7	93	69
Mandarin Oriental, Singapore	50.0	527	60.7	186	113	82.2	201	165
Mandarin Oriental, Bangkok	44.9	393	40.6	310	126	41.3	328	135
Mandarin Oriental, Kuala Lumpur	25.0	632	53.4	181	97	60.6	180	109
EUROPE								
Mandarin Oriental Hyde Park, London	100.0	191	77.5	641	497	76.8	654	502
Mandarin Oriental, Munich	100.0	73	62.6	556	348	69.2	564	390
Mandarin Oriental, Geneva	92.6	197	55.9	575	321	57.1	658	376
THE AMERICAS								
Mandarin Oriental, Washington DC	80.0	400	58.5	330	193	61.4	285	175
Mandarin Oriental, New York	25.0	248	49.9	794	396	65.0	788	512
Mandarin Oriental, Miami	25.0	326	55.3	343	190	68.2	318	217

RevPAR = Revenue Per Available Room

1. Mandarin Oriental, Jakarta closed from 23rd December 2007 to 4th October 2009 for renovation. YTD June 2009 is therefore not applicable.