

Operating Summary



There are 23 hotels in operation, but the operating summary includes only hotels in which the Group has a significant equity interest.

	YTD June 2008					YTD June 2009		
	Ownership (%)	Number of Rooms	Occupancy (%)	Average Rate (US\$)	RevPAR (US\$)	Occupancy (%)	Average Rate (US\$)	RevPAR (US\$)
ASIA								
Mandarin Oriental, Hong Kong	100.0	501	72.2	448	323	48.6	379	184
The Excelsior, Hong Kong	100.0	886	85.0	189	161	67.6	156	105
Mandarin Oriental, Tokyo	100.0	179	67.1	523	351	50.2	511	257
Mandarin Oriental, Jakarta	96.9	N/A	N/A	N/A	N/A ¹	N/A	N/A	N/A ¹
Mandarin Oriental, Manila	96.2	442	77.2	120	93	62.0	97	60
Mandarin Oriental, Singapore	50.0	527	66.5	276	184	60.7	186	113
Mandarin Oriental, Bangkok	44.9	393	71.4	296	211	40.6	310	126
Mandarin Oriental, Kuala Lumpur	25.0	632	68.1	200	136	53.4	181	97
EUROPE								
Mandarin Oriental Hyde Park, London	100.0	197	81.9	863	707	77.5	641	497
Mandarin Oriental, Munich	100.0	73	72.4	678	491	62.6	556	348
Mandarin Oriental, Geneva	92.6	197	60.1	687	413	55.9	575	321
THE AMERICAS								
Mandarin Oriental, Washington DC	80.0	400	59.3	335	199	58.5	330	193
Mandarin Oriental, New York	25.0	248	74.7	899	672	49.9	794	396
Mandarin Oriental, Miami	25.0	326	74.0	441	326	55.3	343	190

RevPAR = Revenue Per Available Room

1. Mandarin Oriental, Jakarta closed from 23rd December 2007 for renovation. YTD June 2008 and 2009 is therefore not applicable.